



People's Association  
**ANNUAL  
REPORT  
2013-14**

# MISSION

To Build and to Bridge  
Communities in achieving  
One People, One Singapore

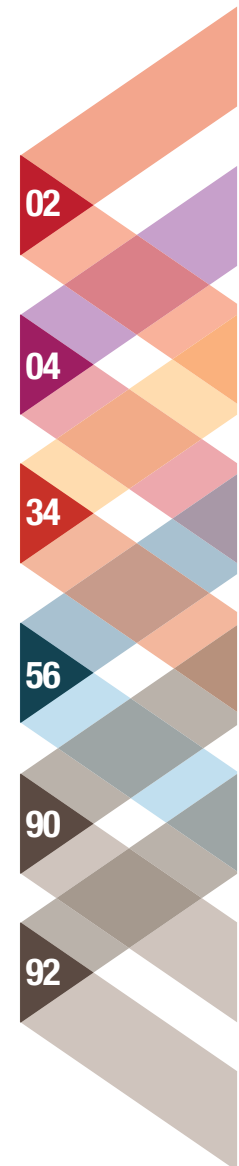
# VISION FOR THE COMMUNITY

A Great Home and A Caring Community,  
where we:

- Share our Values
- Pursue our Passions
- Fulfil our Hopes, and
- Treasure our Memories

# MOTTO

Bringing People Together



<b>CHAIRMAN'S MESSAGE</b>	<b>02</b>
<b>MEETING RESIDENTS' NEEDS</b>	<b>04</b>
<b>MORE HANDS MORE HEADS MORE HEARTS</b>	<b>34</b>
<b>DEEPENING ENGAGEMENT</b>	<b>56</b>
<b>BOARD OF MANAGEMENT</b>	<b>90</b>
<b>FINANCIAL HIGHLIGHTS</b>	<b>92</b>



PEOPLE'S ASSOCIATION ANNUAL REPORT 2013/14

# CHAIRMAN'S MESSAGE

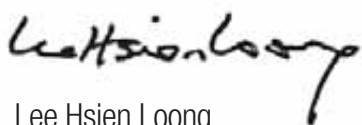
The People's Association (PA) was created in 1960 amidst political strife. Those were tumultuous times. But our pioneer grassroots leaders (GRLs) pulled our people together, strengthened our social cohesion and racial harmony, and bonded the community.

Since then, our nation has made tremendous progress. However, PA and the grassroots movement remain an integral part of our society. They build and bridge communities, support public institutions to connect better with residents, and rally community resources to help the needy.

As our society becomes more diverse, we must work harder to bring residents of different ages, races and backgrounds together to build mutual understanding and trust. We must gather feedback from our residents and understand their needs. We must help residents to understand how government policies benefit them. I am grateful that our GRLs and volunteers have provided useful feedback on MediShield Life, and are helping to explain the Pioneer Generation Package to fellow residents.

Our Residents' Committees and Neighbourhood Committees play an important role in bringing People and Government closer. They are the basic building blocks of our community and are closest to our residents. They mobilise people and reach out to those who need help. PA will support their efforts, which are key to making Singapore a home for all ages.

I thank our GRLs and volunteers for your dedicated service, and the many community partners and residents for your support and active participation. As we are commemorating SG50 next year, I also thank our pioneer GRLs for their selfless contributions. Let us embrace the enduring values of these pioneers as we march forward. Together, we can look forward to a brighter future.



Lee Hsien Loong  
Prime Minister  
Chairman, People's Association



# MEETING RESIDENTS' NEEDS

We put people at the heart of what we do. We want to serve our residents well and help build a better home for all, where no one is left behind. We want to create a safe and secure home, where neighbours will look out for and care for one another.

Together with the community, our grassroots volunteers have been working tirelessly to encourage residents to be involved in their community by initiating their own activities and projects to engage their fellow residents. This includes creating a community with strong safety nets that helps all those in need.





# Catering to the Needs and Interests of Residents

Every one of our residents is different and has various needs and interests. We do our utmost to understand these needs and interests and tap on their passion to involve our residents in their neighbourhoods. By taking ownership of their community, we can build a home where all residents, regardless of age, race or background, feel connected and bonded as one.





## N95 Mask Distribution

Singapore's worst environmental crisis in more than a decade saw the city being shrouded in a massive haze in June 2013. With no time to waste, PA staff and 4,000 GRLs worked tirelessly day and night to distribute free N95 masks to vulnerable residents in all 87 constituencies. Over 200,000 households were given four N95 masks each during the haze crisis, adding to a total of one million N95 masks distributed.



## WeCare PAcks

The WeCare PAck initiative was launched on 7 July 2013 as part of PA's Community Emergency outreach efforts. Roping in NTUC FairPrice Foundation as a partner, this initiative saw some 30,000 needy residents receiving WeCare PAcks containing medical and food supplies like instant noodles, biscuits, 3-in-1 beverages, canned food and N95 masks. The WeCare PAcks would help to sustain two persons for three days should they be kept indoors in a prolonged haze situation. Funding came from the five Community Development Councils, which donated \$200,000 each, while the NTUC FairPrice Foundation donated \$1 million. PA staff assembled the WeCare PAcks. Over 5,000 GRLs and Community Emergency Response Team (CERT) members fanned out across Singapore to distribute the WeCare PAcks over a three-week period. This initiative helped to assure residents that the community will step in to help when a crisis, such as the haze, happens.





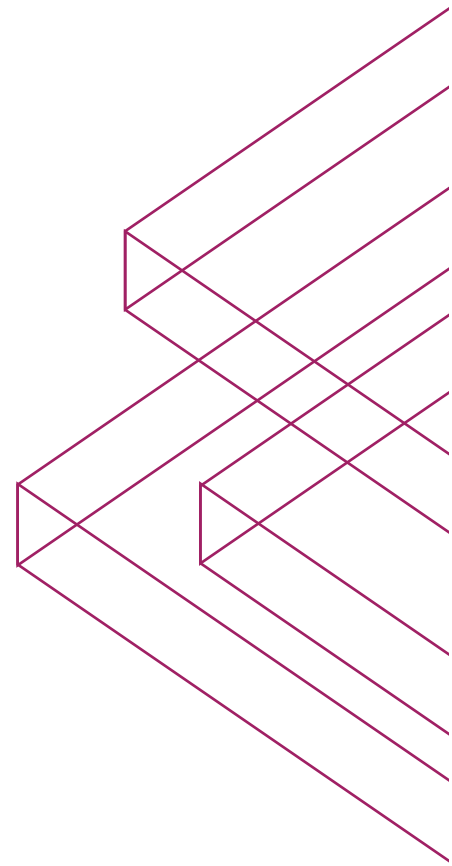
## National Residents' Committee Convention

The inaugural Residents' Committee (RC) Convention was held on 15 March 2014 at the headquarters of the Institute of Technical Education (ITE). Over 1,000 RC chairmen and members gathered together to listen to success stories shared by RC volunteers. The RC Convention aimed to help all RCs take stock of their progress over the past year and to explore ways in which they could implement new and innovative programmes to meet the ever changing needs of their residents. A conversation chaired by Dr Lim Wee Kiak, PBM, Chairman of the RC Council Panel of Advisers, helped to reaffirm the roles that all RCs played, which was to promote neighbourliness and bring people and the government closer.



## Quarterly Sharing Sessions

Every quarter, sharing sessions were conducted for the chairpersons from the various Neighbourhood Committees (NCs), who found these regular sessions very useful to learn, exchange best practices and also network with one another. Government agencies such as the National Parks Board and Health Promotion Board were also invited to share how they could support NC programmes to better serve residents. These sessions helped NC members to gain more knowledge and pick up new skills, which would in turn help them to offer better quality programmes for their residents.





## Pets & Friends @ Jurong

On 14 July 2013, more than 30 adorable animals vied for the title of Singapore's first-ever Pet's Idol Competition which was held at Jurong Green CC. This nationwide competition consisted of five qualifying rounds and brought together over 2,000 pet lovers, all eager to showcase the many talents of their furry and feathered friends. More importantly, it brought Singaporeans together over their common interests, which in this case, was their love for their furry friends.



## My Neighbourhood Gems Photography Series

On 7 December 2013, a group of volunteer photo ambassadors led 250 residents on a photography tour round Geylang Serai to learn about the richness and diversity of the neighbourhood. Participants formed small groups of ten and picked up photography skills from the photo ambassadors, who shared tips and photography knowledge with novice photographers. Piloted in 2012, this year's My Neighbourhood Gems Photography series featured a twist. It incorporated a team-based interactive learning and photo contest component allowing residents to bond and to get to know one another better through their common love for photography.



## Tampines Town Hub Groundbreaking Ceremony

On 11 May 2013, 5,000 Tampines residents, joined by Grassroots Advisers (GRAs) to Tampines Grassroots Organisations (GROs), gathered at Tampines Stadium for Singapore's largest groundbreaking ceremony. This marked the start of works on the Tampines Town Hub which would be the first integrated town hub in Singapore – a one-stop community destination. For over a year, PA and GRLs engaged over 15,000 residents through focus group discussions, interviews and surveys to put together residents' vision for the Hub. Dubbed a 'place of many places', its design was aimed at enabling and empowering residents to enrich their lives through activities and programmes of their choice.

# Upgrading of Community Clubs

Community Clubs (CCs) are a focal point where the community can get together and take part in various activities. Besides building more CCs, PA has upgraded several CCs to better meet the evolving needs of residents. For all upgrading projects, PA, GRAs and GRLs would be in close consultation with residents to design facilities and implement programmes that would meet these changing needs. All CCs would continue to feature diverse and specialised programmes that promote community and intergenerational bonding.

## Geylang West CC

After a 10-month upgrading, Geylang West CC reopened its doors on 6 July 2013. Aside from the newer facilities available for all residents, the revamped CC boasts an extended block consisting of a fully-equipped dance studio and a seniors-friendly gym. Residents above the age of 50 would be able to use the gym at subsidised rates.



## Pek Kio CC

The 50-year old Pek Kio CC welcomed residents into its new home on 28 July 2013. The new four-story CC is the first to be co-located with a school – Farrer Park Primary School. Besides adding vibrancy to the CC, this also facilitated students to volunteer with the community. The co-location enabled community resources such as the CC's performance theatre, dance studios and indoor sports hall to be shared to maximise their utilisation.





## Tanjong Pagar CC

Tanjong Pagar CC also completed its upgrading process in 2013. The opening of the newly upgraded CC was held on 16 August 2013 by Mr Lee Kuan Yew. The revamped CC now specialises in arts and ceramic courses and boasts an enlarged art gallery and its own kilns for course participants.



## Nee Soon Central CC

PA announced on 29 June 2013 that Nee Soon Central CC would be the first-of-its-kind “CC in a mall” to provide better convenience and service to Yishun residents. It would also be the first lifestyle CC plugged into the transport network with its co-location with the revamped bus interchange and the MRT station across the road.



Artist Impression

## Ci Yuan CC

Another CC that would boast a first-of-its-kind would be the Ci Yuan CC. The groundbreaking ceremony was held on 19 October 2013. Ci Yuan CC would be the first CC to be co-located with a hawker centre, where residents could look forward to the convenience of enjoying affordable local food fare with family and friends when attending CC programmes.



Artist Impression



## Rejuvenation of RC Centres

PA announced on 21 April 2013 that RC Centres would be rejuvenated in order to better meet the changing aspirations and diverse needs of its residents. Some 460 RC centres and their surrounding areas would be upgraded with enhanced facilities to provide conducive spaces for residents to meet, interact and pursue common interests. Each RC was given the autonomy to redesign and develop programmes according to the interests and profiles of its residents. Additionally, PA sought and incorporated the views of residents on their vision of how they want their RC to be. One example is Bedok Sunflower RC (as pictured above), where a “coffee time” corner was set up for residents to hang out, make new friends and chit-chat over a cup of coffee. Additionally, based on residents’ preferences in its survey findings, Sunflower RC also designed a healthy lifestyle programme for its residents.



## Hobby World Mid-Autumn Celebrations @ Teck Ghee

On 14 September 2013, over 150 members from various Interest Groups (IGs) such as Culinary Art, Balloon Sculpting, Home Gardening and LEGO Art got together to showcase their works of art at the Bishan-Ang Mo Kio Park. Bonding over common interests, the IG members also got to make more friends with residents as well as members of other IGs. Hobby World Mid-Autumn Celebrations was first started in 2011 and is the only “mega” showcase for the various IGs under PA. It has since become an important platform for IG members to promote their various hobby programmes and for them to showcase their unique talents.



## PAssionArts Festival 2013

Held islandwide at 47 PAssionArts Villages in April, the PAssion Arts Festival 2013 attracted 100,000 residents who attended over 140 events. For the first time, the Community Arts and Culture Clubs (CACCs) engaged professional artists and arts groups to participate in the workshops and performances. Over 4,000 volunteers supported this effort. Emeritus Senior Minister Goh Chok Tong also joined in the PAssionArts activities in Marine Parade. The festival saw the birth of many community-driven arts projects that were held at community spaces like void decks, markets and parks across the different estates and saw arts bringing friends, family and neighbours together as one.



## Your Neighbour is an Artist

To provide residents with opportunities to appreciate art works created by artists who live and work within their own neighbourhoods, the South West District embarked on a visual arts initiative, “Your Neighbour is an Artist”, in partnership with the Nanyang Academy of Fine Arts Alumni Association. Not only did the move provide community spaces for local artists to display their works, it also brought art closer to the heartlands and gave residents opportunities to appreciate art together.



## Community Engagement Programme Connectors

On 27 October 2013, 25 residents were inducted as Community Engagement Programme (CEP) Connectors to promote deeper cultural awareness and understanding within the community. This initiative encouraged residents from different backgrounds to interact with one another and learn about different cultural norms and practices. Activities included the Three Cups of Tea workshops which shared the significance of Chai Tea in India and tea drinking in Chinese customs, Langar Day which exposed residents to multiple aspects of the Sikh culture and a Malay Cultural Journey. Since the launch, over 200 CEP Connectors have been appointed and trained. Residents have also formed IGs to promote cultural awareness and leverage on grassroots events to educate residents on the various cultural practices.



## Ride to Sunrise

Ride to Sunrise 2013 was a cycling event organised by Youth Executive Committee (YEC) members and 17 youth organisations that aimed to promote a safe cycling culture in Singapore. The overnight cycling event saw more than 1,000 youth cyclists embarking on a 75-kilometre expedition starting at East Coast Park and ending at PA's headquarters. In its third year running, Ride to Sunrise is the result of our youths' passion for safe cycling and a reflection of their abilities to galvanise fellow youths to put together a sustainable and meaningful event.



## West Coast Wellness Club

West Coast Citizens Consultative Committee (CCC), together with the West Coast Active Ageing Committee and GRA to West Coast GROs, Minister S Iswaran, opened the West Coast Wellness Club on 7 December 2013. The West Coast Wellness Club aimed to promote active ageing and a healthy lifestyle among seniors and gave them opportunities to interact and make new friends. Besides providing them with a host of activities such as movie screenings, memory games and mahjong, the club also provided various learning facilities to expose the elderly to Internet surfing and equip them with IT literacy skills.





## Spot It, Stay Safe

The “Spot It, Stay Safe” campaign gave youths the opportunity to co-create programmes for the benefit of their community. The launch of this campaign on 4 January 2014 saw National Police Cadet Corps cadets from seven secondary schools in Tampines GRC and 50 CERT volunteers going around their neighbourhood to spread road safety messages. Joining them was GRA to Tampines GROs, Minister Heng Swee Keat. An interactive book to help families learn road safety tips through games was also unveiled. The “Spot It, Stay Safe” campaign is a good example of how individuals take ownership of local community issues and make a positive impact for their fellow residents. This campaign has since been launched islandwide.



## One Connect

Initiated by the NCs, the One Connect is a community programme which aims to help private estate residents resolve estate maintenance issues by connecting them to the relevant agencies. The One Connect was launched in seven estates in 2013 and has helped to resolve almost all of the 1,410 cases logged. One of the locations where it was launched was in Aljunied Cluster on 12 July 2013 by GRA to East Coast GROs, Senior Minister of State (SMS) Lee Yi Shyan. The One Connect also went through a revamp, enabling NCs to go beyond managing local maintenance issues. It also took on a more proactive role in driving community bonding programmes. This includes the formation of various IGs and organisation of community dialogues, street parties and festivities.



## Narpani - Vasantham Family Day 2013

Some 8,000 participants, including new citizens and permanent residents (PRs), got to spend some quality time with their families at Universal Studios Singapore. Into its sixth year, the event aimed to promote family and inter-generational bonding, foster harmonious relations among the different races and also help new citizens make new friends and adapt into the community.



## National Life Saving Day

On 19 January 2014, PA and the National Resuscitation Council (NRC) launched the largest community-driven life-saving certification programme for some 3,000 residents. Training for the 500 PA CERT members to become NRC certified intensive cardiopulmonary resuscitation (CPR) and automated external defibrillator (AED) instructors started in August 2013. At the National Life Saving Day event, they taught residents the proper techniques of administering CPR, which would help increase the chances of survival of the casualty, even without the immediate availability of an AED machine. Joining them was GRA to Sembawang GROs, Minister Khaw Boon Wan. The event was launched as part of a Life-Saving IG initiative where members would meet at least eight times a year to progressively educate and equip the community with basic life-saving knowledge. PA plans to roll out the IG to all 87 constituencies by end 2015 in order to get more residents trained.



## Grassroots Member Scheme

The Grassroots Member Scheme (GRM) Scheme was implemented in January 2013 to cater to residents who wished to contribute to the community, but could not commit as much time if they were to volunteer as a GRL. The GRM scheme gives volunteers more time to understand grassroots work before deciding whether they wanted to commit as full-fledged GRLs. This allowed more flexibility for residents and helped to enlarge the pool of volunteers, which in turn helps the GROs to better serve residents. In March 2014, there were over 1,600 GRMs, an increase of over 62 percent as compared to 2013.



## PAssion North East Run

To engage running enthusiasts of all age groups to get to know each other better, Community Sports Clubs (CSCs) in Pasir Ris-Punggol organised the PAssion North East Run on 16 March 2014. Into its third year, the event featured a 4km Fun Run and a 14 km competitive run in order to cater to the different needs, interests and running ability of participants. Joining for the first time was a group of runners with special needs. Of the 38 intellectually and visually-challenged runners who took part in the race, eight of them participated in the 14km competitive run. Over 2,000 participants and 400 volunteers attended the PAssion North East Run and were joined by Mayor for North East District Teo Ser Luck.

The page features a decorative background with red diagonal lines in the top-left and bottom-right corners. There are also red geometric shapes: a solid purple triangle in the top-left, a solid red triangle in the middle-right, and several red wireframe rectangular shapes in the top-right and bottom-left.

# Assisting the Community

In working towards the goal of creating an inclusive community, we reach out to the less privileged so that they do not get left behind. Our grassroots volunteers work hard on the ground to build strong community ties and to help improve the lives of their fellow residents. We are also working with youths, so that they too will be empowered to take action to help the needy and engage the wider community.



## Project Sunshine

In November 2013, the NCs roped in more than 1,000 private estate residents to organise charity-related events to help over 2,500 beneficiaries. This included the elderly and less privileged. As part of the official launch of the first Project Sunshine month, private estate residents took to the roads with a group of beneficiaries and headed out for an enjoyable experience together at the River Safari. Project Sunshine is part of PA's efforts to build a more caring and compassionate community by inculcating the spirit of giving and foster greater community self-help.





## Bishan-Toa Payoh Iftar

During the month of Ramadan, less privileged residents of different races from the Bishan-Toa Payoh GROs were invited to break fast together at the An-Nahdha Mosque. GRA to Bishan-Toa Payoh GROs, Minister Ng Eng Hen also joined them at this break fast session and presented them with food vouchers. Additionally, bikers from the Harley Davidson Club gave back to society when they volunteered to deliver grocery hampers to the immobile needy residents who could not join in the session that day.



## South West Active Ageing Bursary

South West Community Development Council (CDC) introduced the South West Active Ageing Bursary at Gek Poh Ville CC on 5 February 2014. The bursary would be used to help 1,000 lower income elderly residents over a three year period. The \$600,000 bursary is the first of its kind in Singapore that will empower the elderly to lead an active ageing lifestyle and encourage them to volunteer in the community. Each beneficiary received \$200 worth of vouchers, from Mayor of South West district Amy Khor. These could be redeemed when they enrolled in elderly-friendly courses and programmes such as brisk walking and other health exercises which would help them to remain physically and mentally active.



## Merlion Charity Abseil 2013

On 20 July 2013, more than 100 donors stepped off the edge of the Merlion's mouth at Sentosa and abseiled down the 37 metres tall local icon. This unique, first-ever abseil down the Merlion was organised by Outward Bound Singapore (OBS). The event raised public awareness of the difficulties faced by disadvantaged children who grew up alone without parents. It also helped to connect the community to the lesser known cause in a meaningful way by raising funds for disadvantaged children, at-risk youths and their families from the Life Community Services Society. Money raised from the charity event went towards funding befriending and development programmes for the beneficiaries.

# MORE HANDS MORE HEADS MORE HEARTS

We work with partners with the pertinent expertise and resources so that we can deliver effective programmes that are relevant to the diverse needs of our residents. By collaborating with like-minded parties who share our passion in serving our community, we are able to reach out to, connect with, and help a greater number of residents.

Over the years, we have built up an extensive network of partnerships – comprising corporate and community collaborators and schools – to make a positive difference to those in our neighbourhoods, especially the less privileged. We look forward to more fruitful collaborations with individuals and organisations who share our passion to serve the community.





# Corporate Partnerships

Through our partnerships with private sector companies, we are able to provide a varied range of initiatives that benefit our residents in big and small ways. Corporate partners offer not only funding support, but also their expertise and services. Importantly too, their employees step up to volunteer their time and effort to improve the lives of our residents.





## Caltex PAssion for Kids 2013

The Caltex PAssion for Kids, launched in 2012, was designed to inspire learning and development for children from less privileged families. In 2013, the programme, launched by GRA to Tanjong Pagar GROs, SMS Ms Indranee Rajah, saw the community banding together to bring hope and joy to 200 less-privileged children. Workshops sponsored by Chevron Singapore, were organised for the children. It aimed to help the children acquire new knowledge, pick up life skills, gain more experience and build up their confidence by interacting with the different members of society, including corporate leaders and volunteers. The PA and Caltex partnership helped to reinforce the spirit of “A Community with Heart”, connecting the public and private sectors and volunteers to work towards a common social cause.



## Citi-Tsao Financial Education Programme

The Citi-Tsao Financial Education Programme saw 130 women from low-income families, aged 35 – 60, graduating from an enrichment programme on saving, budgeting and investing on 7 September 2013. Launched in March 2012, the programme was the first-of-its-kind in South East Asia and was jointly organised by Citibank, Tsao Foundation, and the Women's Integration Network Council. This is a co-ordinating body of the Women's Executive Committee made up of women volunteers based at the CCs and aimed at empowering women to lead and contribute to the community. The programme was conducted at all CCs in multiple languages to reach out to all residents. It taught women to be financially independent and also helped to create new friendships over the 20-week programme.





## Love on Wheels - A Charity Car Drive

PA's first "Love on Wheels" event was held in 2012 and saw several working professionals take time off to give back to society. This initiative has since received much support from corporate organisations, alumni groups and car groups, in collaboration with PA. In June 2013, volunteers from Citibank Singapore and beneficiaries engaged in a kite-making activity before heading out to Marina Barrage for a picnic and to fly their kites. In November, 50 riders from the Harley Owners Group (Singapore Chapter) gave 50 less privileged children pillion rides on their Harley-Davidson, topped off by a day of fun and games at the Harley-Davidson showroom.



## Launch of PAssion POSB Debit Card @ POSB PAssion Run for Kids

The fifth POSB PAssion Run for Kids, held on 8 September 2013, continued to underscore PA's and POSB's commitment to support children in our community. Through contributions of more than 200 POSB corporate partners, \$1.1 million was raised for the POSB PAssion Kids Fund to support character development programmes for children aged five to 16 years old. To date, the fund had supported more than 30 programmes organised by PA, its GROs and CDCs, and touched the lives of more than 70,000 children.

During the run, PA and POSB also announced that they would jointly launch the first community card in Singapore. This was part of PA and POSB's continuing efforts to engage the community and to better serve residents. The PAssion POSB Debit Card would allow members to enjoy lifestyle benefits and brings more convenience for residents who transacted at CCs and merchant outlets as it included multiple functionalities such as ATM, debit and contactless payment features.



## PAssion Children's Football

One of the programmes that was supported by the POSB PAssion Kids Fund is the PAssion Children's Football programme. This partnership was announced during its 10th anniversary on 23 February 2014 and welcomed 1,000 children and parents at a soccer carnival. Over the last decade, 6,000 children from all walks of life benefited from the programme. The new partnership with the POSB PAssion Kids Fund would see the programme being extended to less-privileged children as PA would be able to increase the number of centres for children to enjoy regular football training sessions at a minimal cost. It also brought families and the community together to play football regardless of their race, background or playing ability.



## Neighbours for Active Living

As part of the Neighbours for Active Living programme, South East CDC, led by Mayor Maliki Osman, along with Eastern Health Alliance, worked with GROs and Voluntary Welfare Organisations (VWOs) to reach out to seniors with high care needs. Together, they identified many chronically ill seniors who were frequently admitted to hospitals and ensured that should they be in need of assistance, they would be attended to quickly by their neighbours living close by. By encouraging neighbours to look out for one another, this programme brought out the true “kampong spirit” in the community.



## Project We Care Garden Party @ Istana

PA partnered with the private sector to give back to the community. Through Project We Care, CEOs of local-based companies led their employees by example and volunteered their time to improve the lives of needy residents. On 9 March 2014, 100 CEOs and employees gathered at the Istana for a garden party, hosted by President Tony Tan Keng Yam, to reconnect with many of the beneficiaries that they had reached out to. More importantly, Project We Care was able to mobilise the resources of the private sector to help the less privileged. In just two years, PA engaged over 150 CEOs and 6,000 corporate employees to participate in community initiatives.



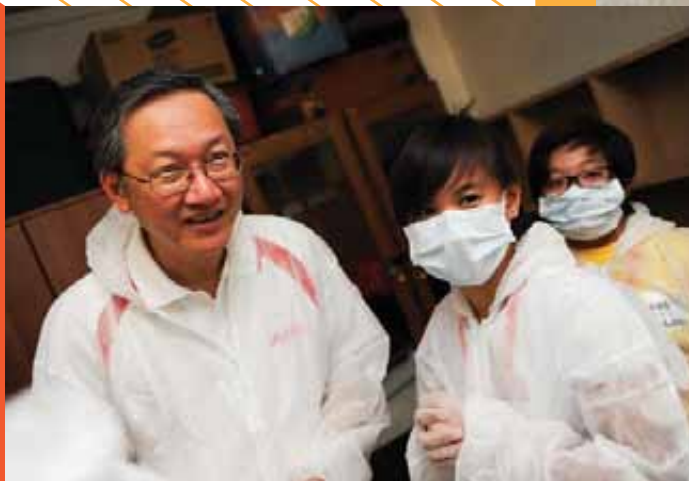
## PAssion Table Tennis

The PAssion Table Tennis 2013, held from 5 - 6 October at Far East Plaza, saw 40 teams and 20 pairs of players from different age groups pitting their skills against Singapore's national paddlers. The inaugural run of the PAssion Table Tennis in 2010 signalled the start of a partnership between PA and the Singapore Table Tennis Association that aimed to bring table tennis to every constituency by 2015 so that more residents can come together and enjoy the sport. So far, the annual events have already helped to spin off 50 PAssion Table Tennis Clubs. These are sports IGs that help to forge lasting friendships among members even after the competitions have ended.



## Family Fiesta @ Gardens by the Bay

PA collaborated with Gardens by the Bay for the first time to bring a value-added carnival for residents living in West Coast GRC & Pioneer SMC. Besides getting exclusive rates to visit the two conservatories in the Gardens, the event also aimed to promote family bonding, especially among the three-generation families. Unlike the usual concert, residents, joined by GRA to West Coast GROs, Minister Lim Hng Kiang, enjoyed a picnic under the stars with their family, friends and neighbours after a fun-filled afternoon of games and food. Additionally, they got to watch local celebrity singers like Taufiq Batisah and Jack & Rai perform.



## Stop Bed Bugs @ Central Singapore

Project We Care - Stop Bed Bugs @ Central Singapore was an initiative piloted in 2012 by Central Singapore CDC. Under the programme, bed bugs fumigation was conducted for over 120 two-room rental units in the Kreta Ayer-Kim Seng area with the help of volunteers from the various schools and GROs. Mayor of Central Singapore District, Sam Tan, also joined volunteers to help fumigate the homes. Along with the support of the Project We Care CEOs Network, the Stop Bed Bugs @ Central Singapore was expanded to 550 rental units in the Central District in 2013. This initiative helped to raise awareness of the bed bugs infestation issue in rental blocks and at the same time, solicit support from the corporate community in developing ground-up solutions for the community.





## Kids' Food Fund

As part of the celebrations for Children's Day on 4th October 2013, PA and CapitaLand Hope Foundation (CHF) launched the Kids' Food Fund Programme which aimed to enhance the nutritional well-being of 1,000 less privileged children. The launch saw 100 children and CapitaLand staff volunteers participating in a culinary 'cook-off', which reiterated the importance of a balanced meal. This was the first time CHF was partnering with PA on the Kids' Food Fund Programme to reach out to children beneficiaries across Singapore through the five CDCs. The CDCs administered the Kids' Food Fund Programme through their outreach partners like schools, family service centres and GROs.



# Partnerships with Schools

We work closely with schools to involve our students in the communities that they belong to. We hope to inculcate a greater sense of civic-mindedness and social responsibility among our youths to strengthen our social fabric and build a better future for Singapore.





## Intergenerational Bonding Programmes

The PA Active Ageing Council, led by grassroots volunteers, collaborated with schools to implement programmes that would help promote greater interaction and understanding among the different generations. Such programmes included the Intergenerational IT Bootcamps where seniors picked up computer skills from students, and the Silver Yarn Project, a student-led initiative that created opportunities for the young to get to know their grandparents better.

The Silver Yarn Project was the brainchild of four students from Nanyang Technological University. They collaborated with the PA Active Ageing Council, Kreta Ayer Active Ageing Council and Jalan Kukoh RC to organise a trishaw tour event, "Riding Down Memory Lane". During the trishaw ride round Chinatown, grandparents got to share their experiences with their grandchildren as they passed by famous heritage sites.



## PA Dancethon 2013

Over 1,250 seniors and youths, joined by Special Adviser to PA Chairman, Mr Lim Boon Heng, twisted their way into the Singapore Book of Records for being the largest twist dance contingent. Partnering ITE Central College for the first time, PA raised \$10,000 which went into enrichment and developmental programmes for ITE students. Into its fourth year, the PA Dancethon encouraged active ageing, healthy living and interaction across all generations and ages with its wide range of dance genres to attract dance enthusiasts.



## Moulmein Active Day

Pek Kio YEC and 33 National Junior College students helped to organise a street netball competition. The event was graced by GRA to Moulmein-Kallang GROs, Minister Lui Tuck Yew. This was held in conjunction with Moulmein's annual blood donation drive on 13 April 2013. At the event which also aimed to promote a healthy lifestyle, 130 residents came forward to donate their blood. The event attracted a total of 800 residents, many of whom forged friendships after the games ended.



# Community Partnerships

We work closely with community partners, who also know our residents' needs and understand our social landscape well. We play an aggregating role by gathering our volunteers, and together with these community partners, conduct joint initiatives that will benefit our residents. Together, we can do even more to help our residents and build a cohesive society.





## Wish Upon A Silver Star

To raise money for 250 less privileged elderly residents, North East CDC organised a fund-raising effort, "Wish Upon A Silver Star". The event was graced by GRA to Tampines GROs, SMS Masagos Zulkifli and roped in the community as partners. Every 10 stars folded garnered a \$1 sponsorship by NTUC FairPrice Foundation, which North East CDC matched dollar-to-dollar. After a two-month community effort involving schools, VWOs and community organisations, a whopping one million origami stars were folded. A total of \$100,000 was raised and this went towards buying household items like electronics and groceries for needy residents.



## Integration Carnival

Into its third year, the Integration Carnival 2013 - Integration with One Heart - was held on 18 May 2013 at Siloso Beach, Sentosa. Aimed at promoting interaction between Singaporeans, PRs and new citizens, the carnival saw more than 4,300 participants taking part in carnival style stage performances and other activities like henna painting, building sandcastles and “kampong” games. For the first time, PA partnered five Immigrant Associations and two Clan Associations, the Hua Yuan General Association of New Immigrants from China and the Kowloon Club. Immigrant Associations members helped to run the stalls at the carnival and canvassed for donations using PAssion EZLink cards. The proceeds from the fundraising went to Kwong Wai Shui Hospital, which served needy elderly and low-income patients from all races and religions. This provided opportunities for partners to join PA in inspiring new immigrants to work closely with Singaporeans to give back to the community.





# 12th Singapore Canoe Marathon

The 12th Singapore Canoe Marathon was launched on 12 January 2014 with several firsts. In order to make it more accessible for residents, it was held in the heartlands at the Punggol Waterway Reservoir next to Anchorvale Community Club. It also saw the introduction of an inaugural fun race that included members from Team Singapore. This attracted participants of all ages and raised S\$40,000 for the para-canoeing community. Co-organised by PA's Water Venture and the Singapore Canoe Federation, try-out sessions were also held along the Punggol Waterway for sports enthusiasts to learn the sport from Team Singapore athletes.

# DEEPENING ENGAGEMENT

We aim to bring people together in a close-knit community where the kampong spirit is alive, where residents are good neighbours who care about and look out for each other. To this end, we strive to pull together partners and residents to inspire a sense of joint ownership and pride in creating a harmonious and lively community for all.

At the same time we take pains to listen closely to the matters raised by our community. Our grassroots leaders and volunteers actively collate feedback from our residents and relay this feedback to the government through regular dialogue sessions, so that we can help address the needs of the community.





# A Close-Knit Community

To foster the kampong spirit, we encourage our residents to participate in the many courses and community activities that we organise, so that not only will they have a fulfilling experience, they will also get to know their neighbours better.

Ultimately, we want our residents to continue their interaction and engagement even after the courses or the activities have ended. We hope to spur them to form interest groups where over time, they can build up quality relationships and are connected by friendship and common interests.



## PAssion Orchestra Season

For the first time, PA held a series of concerts created by community orchestras. Held from August 2013 to April 2014, the PAssionArts Orchestra Season presented a line-up of 18 concerts and music performances by 14 orchestra groups. Over 1,000 performers, who shared a common interest and passion for music, spent hours rehearsing for the concerts. Bonding over music, they shared resources, ideas and built long lasting bonds. Some of the orchestras featured included the Cheng San Chinese Orchestra, Whampoa Oriental Art Choir and Kim Seng Wind Symphony.



## Colours of Fabric, One People

Chingay 2014 saw the participation of some 70,000 residents including performers and volunteers in its pre-parade CEP which started seven months before the actual event. As part of the CEP, residents from all walks of life were involved in various activities including batik painting and tapestries knitting. Some 12,000 residents completed 1,500 knitted tapestries to symbolise the Singapore Spirit of “We are ONE” - representing a closely-knit Singapore. At various community events held across the island, a total of 40,000 residents painted 130 sets of batik. When completed, the finished artwork created the largest display of batik art banner measuring 360 by eight metres. The months spent knitting and painting together meant that residents got to interact with one another regularly and shared the joy and achievement of completing the artwork. Additionally, whilst rehearsing for Chingay 2014, 8,000 volunteer performers and 2,200 parade volunteers became friends and built lasting friendships.

One of the Chingay contingents was a group of close to 400 ballerinas, who had been taking ballet classes from 16 different CCs. Besides the friendships formed between the ballerinas, their parents and PA trainers who choreographed the performance also got to know one another better. Many sustained their bonds beyond Chingay.



Chingay brought many diverse groups together. The Malay and Indian Cultural Contingent showcased their respective heritage to the community. Through months of intensive rehearsals, performers who were both locally-born and new citizens got to know one another. Overall, performers, Singaporeans and tourists were all exposed to Singapore's local arts and culture scene, which enabled them to better appreciate our nation's multi-cultural and multi-racial society.



## Soundwaves 2013

Soundwaves, PA's mega multi-cultural musical production celebrated its 10th anniversary in 2013. Featuring guest artistes together with a 100-piece "PA Talents" multi-ethnic orchestra and dancers, this unique performance not only promoted the multi-ethnic heritage of Singapore, but also brought together 250 performers from diverse cultures over their common love for the performing arts. Soundwaves was held on 16 and 17 August 2013 at the Esplanade Theatre and raised the awareness of both the international and local audience on multi-ethnic music and dance.







## Service Learning Festival

Launched as an annual event since 2009, the Service Learning Festival was held on 6 July 2013 at the Toa Payoh HDB Hub. The event showcased the hard work and efforts of Service-Learning Club (SLC) students and how their projects assisted the less privileged in the community. MOS Ms Sim Ann gave out awards to the top projects during the Festival. This included Project S.W.I.T.C.H. by students from Outram Secondary School, which aimed to help 4,000 lower income households reduce their energy consumption by switching to energy-saving light bulbs. These projects were spearheaded by the SLC students and their YEC mentors. The SLC is one of several avenues where PA empowers our youths to propose solutions to benefit residents and take ownership of their community.



## T-Net Club Sports Fiesta 2013

The Sports Fiesta, T-Net Club's annual signature event, attracted the highest number of participants in 2013 since it was first incepted in 2006. Some 2,500 teenagers attended the event, graced by Minister Lawrence Wong, on 10 November at \*SCAPE Playspace. They participated in 5-in-1 competitions, consisting of a mix of sports and dance. Strong teamwork and sportsmanship were evident throughout the competitions. A charity component, 'Score with a Heart, Youth play a Part' was also incorporated into the event for our youths to demonstrate their care and concern for their peers. Funds to help promising but economically disadvantaged members nurture their talents in non-academic fields such as sports and performing arts were raised for the T-Net Club's "Talent Development Fund".



## YOUths Care @ PAYM

An islandwide community service initiative by PA's Youth Movement (PAYM) to inspire and empower more youths to help the less privileged was held from November to December 2013. Called YOUths Care @ PAYM and into its second year, this campaign brought about 6,200 youth volunteers who brought joy and cheer to some 11,500 beneficiaries including special needs students, low income families and elderly homes through more than 100 community projects they had organised. More importantly, this youth-centric social movement aimed to inculcate compassion in youths, to show their care and concern for others, while encouraging them to take greater ownership in their community.

# Community National Day Celebrations

Many residents came together to celebrate the Nation's 48th birthday in various ways. Some 7,000 youths came together to celebrate the nation's birthday through the "PAYM Loves Red" initiative, where more than 100 projects were conducted islandwide. The two-month long campaign held between 7 July and 31 August 2013 saw youths reaching out to residents and organising activities catered to meet their needs.



In the heartlands, residents came together to celebrate National Day as one. Tanjong Pagar-Tiong Bahru held a National Day Celebration Dinner with their residents on 16 August 2013 within the premises of the newly renovated Tanjong Pagar CC. It was a double birthday celebration as residents also celebrated the 90th birthday of our founding father, Mr Lee Kuan Yew.





At sunrise on 4 August 2013, more than 500 Bedok residents, joined by GRA to East Coast GROs, Minister Lim Swee Say, sang the National Anthem and recited the National Pledge at Changi Beach Park. It was a moving moment as the sunrise was a symbol that reminded residents of the rise of Singapore from its humble beginnings to a developed nation.



## Free Hair Cut for Seniors

Every quarter, Moulmein Kallang GRC and Whampoa SMC will hold free hair cut sessions for senior citizens living in the rental blocks. This is usually held under one of the housing blocks, so that seniors would not have to travel far for their haircuts. GRA to Whampoa GROs, SMS Heng Chee How joined volunteer hairdressers on 22 January 2014 as they gave free haircuts to 60 seniors. The hairdressers were residents from the neighbourhood and this encourages residents to take greater ownership of their community.



## Let PAssion Take Flight

Designed to encourage family members, especially those from three-generational families, develop a greater appreciation of one another, "Let PAssion Take Flight" was held in June 2013 for the second time at various CCs like Changi Simei, Mountbatten and Bukit Batok East. The event was organised by the Family Life Champions (FLCs), who are made up of volunteers to promote community support for family formation and celebrate a pro-family environment. Over 30 family-orientated activities such as airplane making, postcard designing and kite flying were conducted island wide, reaching out to more than 8,000 family members. By creating a shared experience together, family ties and intergenerational bonding were deepened. It also helped bring families of different backgrounds together, promoting greater interaction and neighbourliness.



## Ngee Ann City-PA Line Dance Fiesta 2013

Since 2011, PA's Active Ageing Council has been organising the Ngee Ann City-PA Line Dance Fiesta as part of the PA Wellness Programme to promote active ageing and healthy living among residents through the vibrancy of dance, especially among the seniors. The Fiesta held on 25 and 26 May 2013 saw 3,000 seniors and youths dancing alongside one another. Training for the competition started months ahead and saw many new friendships being formed among the different generations. Through dancing, the seniors got to work up a good sweat and stay physically and mentally active, while the youths learnt to communicate with their elders and values like filial piety and patience.





## Launch of One-Stop Resource Point For Families

The first-ever “One-Stop Resource Point” was launched on 22 September 2013 by GRA to Yuhua GROs, Minister Grace Fu at Yuhua CC. This nationwide initiative was implemented by PA’s FLCs and aimed to provide families with easy access to professional and community resources on parenting. Besides furthering their key role of celebrating parenthood and promoting family bonding, the FLCs also worked hand in hand with community partners like the KK Women’s and Children’s Hospital, kindergartens and childcare service providers. Further to the launch, the FLCs also invited participants to other parenting-related events and encouraged parents to form interest groups so that they could better support one another. Since then, the “One-Stop Resource Point” has already been implemented at all GRCs.



## Singapore Community Games 2013

The Community Games (CG) 2013, held from 16 March to 30 June 2013, attracted close to 12,000 participants, achieving a 15 percent increase in participant numbers compared to the previous year. Featuring a total of ten sports like table tennis, sepak takraw and netball, it required residents of an All C.A.R.E. profile (of various ages, races and estates) to form teams to participate in the Games. Many participants also went on to join IGs even after the CG had ended as they continued to pursue their passion in sports. The CG 2013 saw much progress made in building sports communities at the neighbourhood level across Singapore.



## PA CERT Marching Contingent at National Day Parade



To represent the Social pillar of Total Defence, PA CERT volunteers formed a marching contingent at National Day Parade (NDP) 2013. It was the first time PA had formed a marching contingent since the introduction of the NDP in 1976. CERT volunteers also worked closely with the NDP Medical Committee to provide first aid support to spectators during the parade. As a result, these volunteers got to know others who shared the same interest to learn and provide first aid support to fellow residents. Over the 12 training sessions held between May and July, participants got to interact and shared first aid tips and knowledge with one another.



## Gentarasa

In the first instalment of a trilogy leading up to Singapore's Golden Jubilee Celebrations in 2015, a cultural musical show was held on 28 and 29 June 2013 at Kallang Theatre. The musical combined LED projections and traditional Malay art forms such as dikir barat, silat and komping and presented the audience with a captivating performance. Through Gentarasa, the Malay Activity Executive Committees Council (MESRA) aims to foster awareness and appreciation of the Malay culture. It also serves as a platform for the Malay performing groups at the CCs to showcase their talents and attract other residents sharing similar interests. This year, seventeen outstanding youths received the Gentarasa Study Grant which rewarded performers for their academic excellence amidst their involvement in the production of the show.



## Mass Walkathon and Sports Carnival

As part of the Tanjong Pagar GRC and Radin Mas SMC Year End celebrations from 27 to 29 December 2013, more than 60 celebration events were conducted for the first time. The final day of the celebrations saw 2,000 residents participating in a mass walkathon. It was a walk down memory lane for them as they strolled down the former Tanjong Pagar railway route together, joined by GRA to Tanjong Pagar GROs, Minister Chan Chun Sing. Residents got to bond as they shared happy memories of the past, such as the Tanjong Pagar railway station in all its former glory. The walk concluded with a mega sports carnival, held at Jalan Hang Jebat, which saw residents trying their hand at paintball, cricket and floorball.



## Bukit Panjang Community Gardens

Bonding over a common interest in gardening, more than 80 residents had been planting crops at a 2,582 square metres community garden at Bukit Panjang from as far back as 2005. Most of the gardeners were previously farmers from Mandai, Lim Chu Kang and Chua Chu Kang. During the weekends, they roped in their children and grandchildren to work on the garden. GRA to Bukit Panjang GROs, Dr Teo Ho Pin also joined residents when they celebrated a bountiful harvest. The community garden encourages residents to build a sense of community ownership and to keep the kampong spirit alive.



## One Community Walk

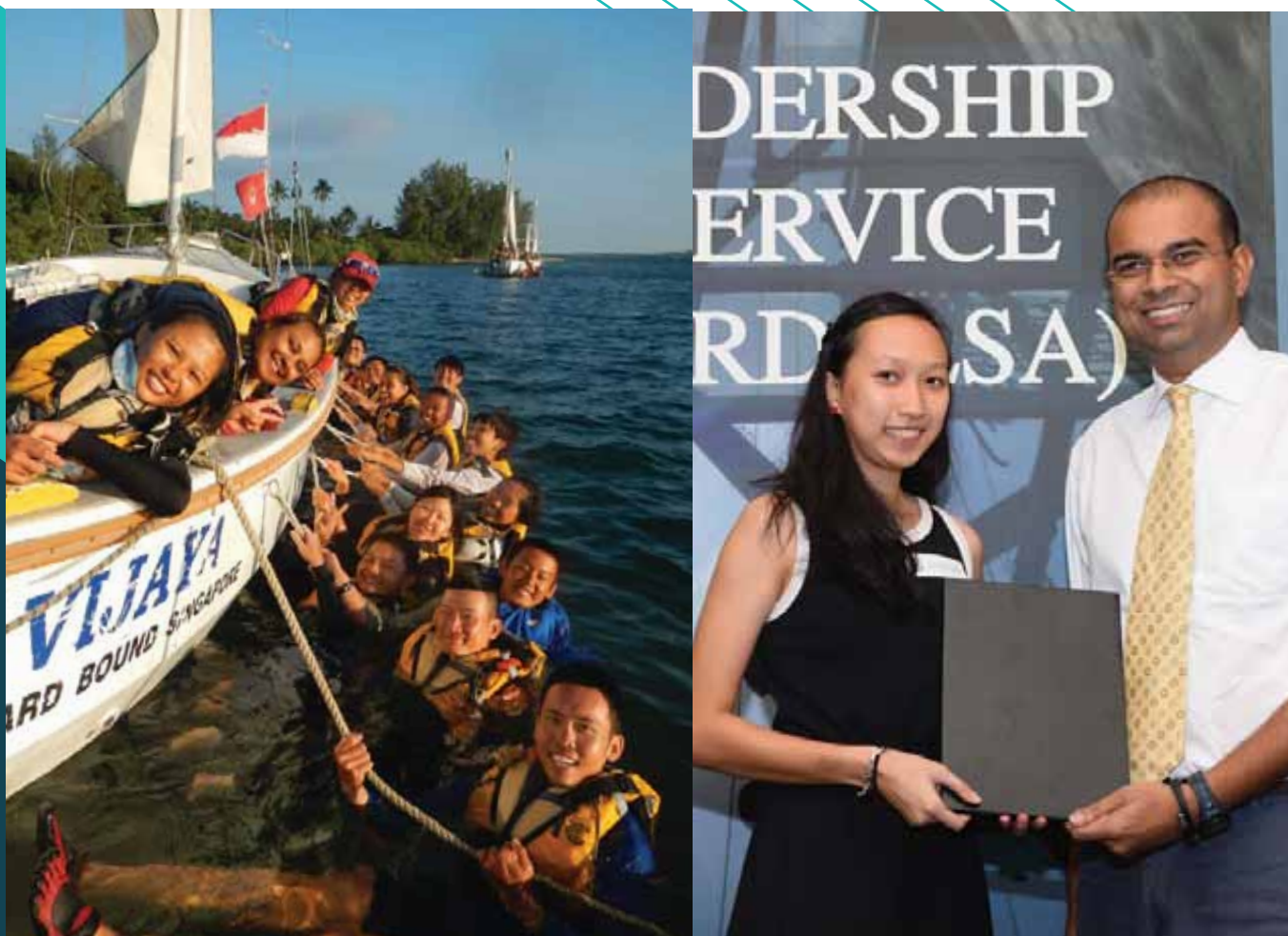
Happening in the same morning across the island at all 87 constituencies on 25 August, One Community Walk (OCW) 2013, a nation-wide mass walk event, saw the participation of all 87 CSCs and some 70,000 residents across the island. Joining them was GRA to Pasir-Ris GROs, Deputy Prime Minister (DPM) Teo Chee Hean. This year, the OCW adopted a central theme “Walk with a Heart” to foster a caring community by supporting the less fortunate. Funds raised in conjunction with the OCW benefitted 30 welfare organisations. Residents, many of whom were close friends and regulars from PA’s Brisk Walking Clubs, saw OCW as a way to challenge themselves to go beyond their weekly routine and also as an opportunity to do something for the community. They were encouraged to adopt a social cause, support local charities and help the needy and VWOs. The CSCs took the lead in consulting residents and volunteers to decide which beneficiaries they were going to adopt, as well as the route for their walk, bringing residents together for a unified cause.



## My Neighbours, My Friends

Three private estate residents penned a tongue-in-cheek yet informative booklet titled "My Neighbours, My Friends – A Guide to Gracious Living in the Private Estates". It aimed to promote good neighbourly relations and also served as a timely reminder to all residents that they too could play their part in making their community a better home to live in. Launched on 20 July 2013, the booklet encouraged private estate residents to take ownership of local maintenance matters and provided tips on topics like noise management, pest control and the considerate use of shared spaces, among others. The booklet has been distributed to all private estates through their NCs and is also available in an e-version form on the PA website.





## OBS Leadership & Service Award Ceremony

Youths with outstanding contributions in leadership were awarded the OBS Leadership & Service Award on 25 November 2013 at PA's headquarters. The awards aimed to inspire youths to serve the community. They were given out by PA Board Member, Dr Janil Puthuchery who is also Chairman of the Panel of Advisers for the PAYM's Central Youth Council. Awardees also participated in an internationally recognised OBS 21-day Leadership & Service Challenge which sharpened their leadership skills and strengthened their physical and mental resilience. Over the 21 days, participants formed strong friendships and camaraderie with their fellow youths.



## Edusave Merit Bursary Awards Presentation Ceremony

Many Edusave Merit Bursary (EMB) awards presentation ceremonies across Singapore adopted a more casual and intimate approach this year, focusing on building emotional connection between the award recipients and their parents. In Bishan North, for instance, RCs and NCs organised their ceremonies in smaller sessions. This made the ceremonies more accessible to their family members and provided space for award recipients to personally thank their parents for their achievements. The revised format also enabled GRA to Bishan-Toa Payoh GROs, SMS Josephine Teo to personally congratulate the parents and students. In Jurong Spring, EMB awardees were encouraged to bring along their friends and family to a barbecue event which was also attended by GRA to Jurong GROs, MOS Desmond Lee. The new format gave awardees more opportunities to interact with their families, friends and neighbours. Other examples included students from Queenstown who presented handwritten letters to their parents to show their appreciation for them, as well as students from Yew Tee who received their bursary from their own parents, adding a personal touch to the ceremony.



## National Youth Fund


With the launch of the National Youth Fund on 1 April 2013, youths can now get more help for their initiatives to champion ground-up causes and innovations to benefit the community. The \$100 million fund is a grant from the National Youth Council and aimed to advocate a strong culture of volunteerism among youths and encourage them to step forward and give back to society. Tapping on the National Youth Fund, non-profit organisation Conjunct Consulting was able to provide consulting expertise and train volunteers at Very Special Arts (VSA). VSA helps beneficiaries with disabilities to become more socially integrated into society and to be financially sustainable through arts. As a result of the training, volunteers can take on bigger roles that are normally done by full-time staff. VSA was hence able to operate more efficiently and to open an additional facility to help their beneficiaries.



# Listening to the Community

Our volunteers and grassroots leaders listen closely to feedback from residents at the regular dialogue sessions that we organise. They also conduct house visits to ensure that the voices of residents will be heard and made known to the relevant ministries and agencies.

At the same time, we help residents understand government policies that are being implemented, especially complex ones, so that they know what these policies mean for them and are able to help address their queries.





## Post-Budget Dialogues

To bring the People and Government closer, PA held numerous Post-Budget and Post-National Day Rally (NDR) dialogues across Singapore. More than 11,000 youths and GRLs from all backgrounds came together to share their ideas and views on the Government's policies, including their concerns on topics ranging from housing and education to health.

The YOUTHSpeak dialogue with DPM Tharman Shanmugaratnam was held on 30 August 2013 at SAFRA Toa Payoh and encouraged youths to share their opinions and ideas on policies with Ministers and GRAs. Through briefings and sharings by Ministers, they learnt more about the rationale behind the different government policies. Since the first session in 2006, a total of 118 YOUTHSpeak dialogues and forum sessions, engaging over 11,000 youths have been held.



## Post-National Day Rally Dialogues

Post-NDR dialogues were held with the Malay and Indian communities at The Grassroots' Club to gather feedback on issues pertaining to their specific communities. The dialogues provided a platform for residents to communicate with the government and equipped GROs with the relevant knowledge to disseminate to their residents. The dialogue on 21 August 2013 with the Malay community was chaired by Dr Yaacob Ibrahim. Dr Vivian Balakrishnan led the session with the Indian community leaders on 28 August 2013.



Over at the heartlands, GRA to Nee Soon GROs, Minister K Shanmugam's dialogue session with residents, "Share with Shanmugam", also gave residents the opportunity to provide feedback on the changes made to government schemes and policies that were announced at the NDR. Multiple sessions were held in Chong Pang as only five blocks of residents were invited for each session so that all residents would have more opportunities to clarify their concerns with their GRAs at each session. While distributing invitation cards to residents during house visits, GRLs from the RCs and NCs got to know the residents and their families better.



## Chit-Chat Sessions with Private Estate Residents

NCs have been holding casual chit-chat sessions within their private estates to give residents the opportunity to interact with each other and their GRAs. Residents would discuss topics that included maintenance matters, how they can better improve their estate, and make their community a better home to live in. To strengthen neighbourly ties, residents, facilitated by their NCs, would also celebrate festive occasions together. These sessions would be held once every two months and residents would take turns to play host. For example, on 6 April 2013, Villa Verde NC organised a chit-chat session that was hosted by a resident and attended by GRA to Chua Chu Kang GROs, Minister Gan Kim Yong, together with a group of 20 residents.





## NACLI Leadership Dialogue

In 2013, NACLI organised three leadership dialogue sessions with Minister Grace Fu, then Acting Minister Tan Chuan-Jin and MOS Sim Ann involving some 800 GRLs and PA staff. Topics like 'Our Population, Our Future' addressed GRLs' concerns on the Population White Paper issue. These regular sessions were organised to help volunteers better understand government policies. This will in turn allow the volunteers to better explain to residents how the policies will impact and benefit them.



## RC Open House for Seniors

To enhance social support and physical infrastructure to better meet the seniors' needs, the WeCare @ Bukit Panjang - RC Open House programme, which was organised by North West CDC, initiated four town hall forums for residents aged 50 and above. GRLs were on hand to explain Government schemes such as the Seniors' Mobility and Enabling Fund, Community Health Assist Scheme and Enhancement for Active Seniors.



## Our Singapore Conversation

From April to June 2013, PA held 28 Our Singapore Conversation (OSC) sessions at various community locations such as The Grassroots Club and public libraries. Reaching out to residents from all walks of life, the OSC is a national conversation among Singaporeans about the kind of Singapore they envisaged for themselves and for their children, and also helped to promote understanding of various issues from different perspectives. Over 4,000 volunteers consisting of residents and GRLs were involved in organising the various dialogues. It also provided a channel for GRLs to share their views and surface residents' feedback to the government.

# BOARD OF MANAGEMENT

31 MARCH 2014



## CHAIRMAN

1. Lee Hsien Loong  
Prime Minister

## DEPUTY CHAIRMAN

2. Lim Swee Say  
Minister, Prime Minister's Office

## SECRETARY-TREASURER

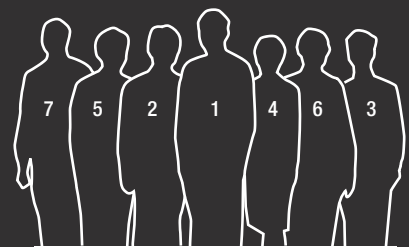
3. Ang Hak Seng, BBM  
Chief Executive Director,  
People's Association

## MEMBERS

4. Grace Fu Hai Yien  
Minister in Prime Minister's Office  
Second Minister for Environment  
and Water Resources;  
and Second Minister for Foreign Affairs
5. Lawrence Wong  
Acting Minister for Culture, Community  
and Youth; and Senior Minister of State,  
Ministry of Communications & Information

6. Masagos Zulkifli  
Senior Minister of State for Home Affairs; and  
Senior Minister of State for Foreign Affairs

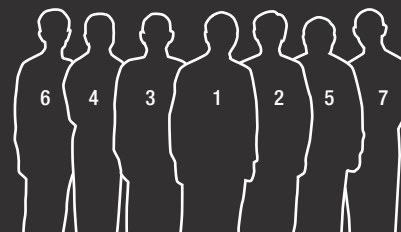
7. Dr Janil Puthucheary  
Grassroots Adviser to Pasir Ris-Punggol GRC





## MEMBERS

1. Eric Low Siak Meng, BBM (L)  
Executive Chairman  
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5. Abdullah Shafie Bin Mohamed Sidik, BBM  
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Singapore Silat Federation
6. Ng Yoke Weng  
Vice-Chairman  
Singapore Badminton Association
7. Dr Ernest Kan Yaw Kiong, PBM  
President  
Institute of Singapore Chartered Accountants



# FY 2013 PA CONSOLIDATED FINANCIAL HIGHLIGHTS

## ➤ Consolidated Statement of Comprehensive Income

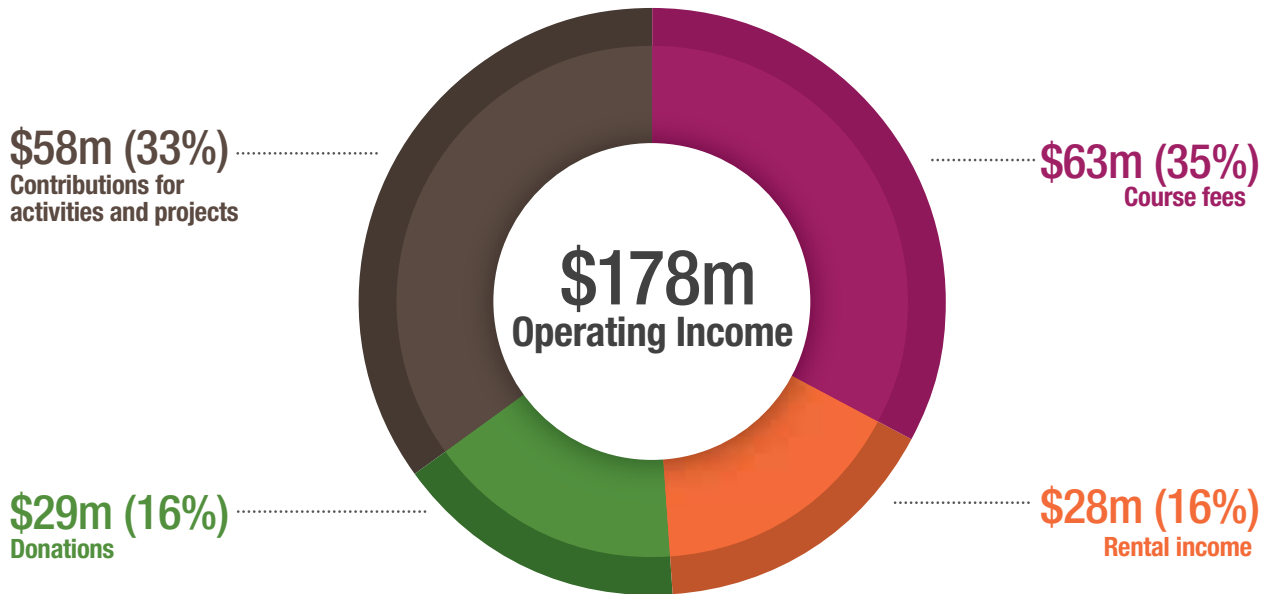
During the year, the People's Association (the "Association") recorded expenditure of \$639 million, which was mainly funded by grants received from the Government of \$540 million and operating income of \$178 million.

	FY 2013 \$'m	FY 2012 \$'m
Operating income	178	186
Other miscellaneous gains - net	14	22
Less Expenditure	(639)	(601)
<b>Deficit from operations</b>	<b>(447)</b>	<b>(393)</b>
Grants from the Government	540	399
Amortisation of deferred capital grants	34	35
<b>Total comprehensive income for the year</b>	<b>127</b>	<b>41</b>

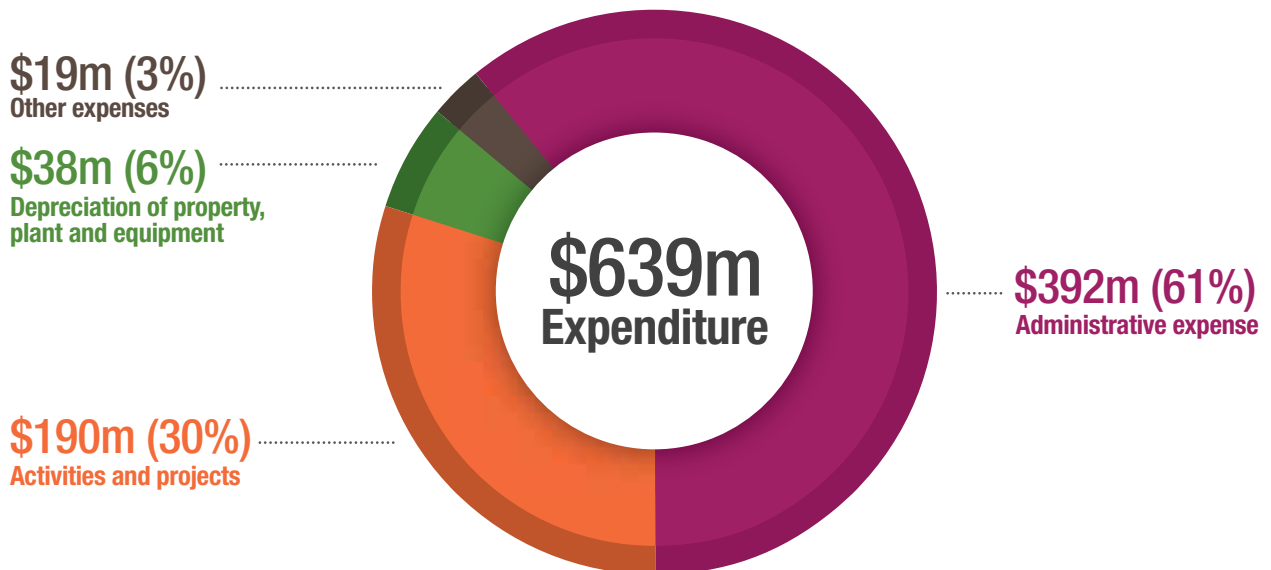
## ➤ Consolidated Statement of Financial Position

	FY 2013 \$'m	FY 2012 \$'m
Capital	182	109
Accumulated surplus	720	593
<b>Total equity</b>	<b>902</b>	<b>702</b>
Non-current assets	445	422
Current assets	904	746
Current liabilities	(151)	(143)
Non-current liabilities	(296)	(323)
<b>Net assets of the Association</b>	<b>902</b>	<b>702</b>

## ➤ FY 2013 Operating Income



## ➤ FY 2013 Expenditure





People's Association

9 King George's Avenue Singapore 208581 [www.PA.gov.sg](http://www.PA.gov.sg)